

LIXIL Sanitation and Hygiene Impact: Update on 2025 Target Achievement

Reporting period: April - December 2025 (FYE2026 Q1 - Q3)



LIXIL has achieved its Impact Strategy goal of reaching 100 million people with improved sanitation and hygiene around the world, based on reported results through December 2025. This milestone represents a significant step toward realizing LIXIL’s purpose to make better homes a reality for everyone, everywhere and reflects our steadfast commitment to addressing one of the world’s most pressing challenges through innovative and affordable market-based solutions.

LIXIL’s achievement builds on a commitment first set in 2016 to reach 100 million people by 2020. When we did not meet that initial timeline, we [extended our target to 2025](#) and invested to deepen our understanding of what it takes to create lasting change in underserved markets. The journey taught us invaluable lessons about building sustainable sanitation economies and strengthening partnerships, and we committed to continuing to measure impact with rigor and transparency.

As of the close of FYE2025 (March 31, 2025), LIXIL reported reaching approximately 82 million people with improved sanitation and hygiene. During FYE2026 Q1-Q3 (April through December 2025), LIXIL accelerated efforts to close the remaining gap to our 100 million goal through targeted sales, expanded partnerships, and a systematic review of historical data in collaboration with partners worldwide. In FYE2026 Q1-Q3, over 21.2 million additional people were accounted for in household and non-household settings: 17.1 million from more than 611,000 SATO units shipped during FYE2026 Q1-Q3, and over 4.1 million resulting from updates to use cases based on partner reporting. **Together, these preliminary reports bring LIXIL’s cumulative reach through December 2025 to an estimated 103.2 million people from more than 10 million units shipped across 59 countries and territories.**¹

CUMULATIVE RESULTS AS OF DECEMBER 2025	As of FYE2025	FYE2026 Q1-Q3	Total
Total Shipped Volume	9,445,084	611,861	10,056,945
Cumulative Impact [people reached]	86,235,701	22,383,027	108,618,728
5% Loss	-4,311,785	-1,119,151	-5,430,936
Cumulative Loss-adjusted Impact [people reached]	81,923,916	21,263,876	103,187,792

¹ Results are preliminary and subject to minor change based on partner reporting received in Q4 of FYE2026 (March 31, 2026), in line with our [Impact Methodology](#). LIXIL anticipates publishing final, partner-validated results by June 2026.

CUMULATIVE IMPACT BY APPLICATION

Application	As of FYE2025	FYE2026 Q1-Q3	Total
Households (or Unknown)	47,136,485	1,776,482	48,912,967
Non-Households	30,985,216	20,606,545	51,591,761
Time-Bound, High-Use Public Facilities	8,114,000	0	8,114,000
Cumulative Impact [people reached]	86,235,701	22,383,027	108,618,728
5% Loss	-4,311,785	-1,119,151	-5,430,936
Cumulative Loss-adjusted Impact [people reached]	81,923,916	21,263,876	103,187,792

Overall, nearly half (45%) of our impact is from the households reached with sanitation and hygiene solutions, representing approximately 48.9 million people.² As our business grew, the reach into institutions and communities greatly expanded our impact, with 59.7 million (55%) coming through non-household settings including schools, healthcare facilities, community and public toilets, refugee camps or internally displaced settlements, and time-bound, high-use public facilities. Our impact reflects the evolution of SATO's business model from an early focus on household sanitation to an expanded portfolio serving diverse needs at scale. A detailed breakdown of our volume and adjustments is provided in Annex 1.

LIXIL's achievement of reaching 100 million people around the world with improved sanitation and hygiene is an important milestone made possible through sustained sales growth, expanded supply chains, and close collaboration with local and global partners across the public and private sector who share our commitment to SDG6 and universal access to safe sanitation and hygiene. Local manufacturing partners and thousands of local distributors, outlets, and installers have enabled us to build sustainable sanitation markets, strengthen local capacity, and ensure our solutions meet the needs of the communities we serve. Our partnership with UNICEF through Make a Splash! (MaS!) is instrumental in reaching users across six focus countries, and we reached and learned from our users globally through partnerships with numerous other organizations and entities, acknowledged with appreciation in Annex 3.

Importantly, for LIXIL, this achievement is not an endpoint, but a foundation for expanded impact as we deepen our commitment to underserved markets and continue to innovate and build robust ecosystems for the communities that need safe sanitation and hygiene solutions most. As we set our 2030 target, LIXIL will continue to expand access, strengthen market systems, advance new technologies, and accelerate progress toward our purpose: **making better homes a reality for everyone, everywhere.**

CONTACT POINT: For questions on LIXIL's Impact Methodology or reporting, please contact pr_global@lixil.com.

² Figures represent cumulative impact prior to adjustment for loss; percentage breakdowns remain the same.

IMPACT CALCULATION DETAIL: EXPLANATION OF FYE2026 Q1-Q3 RESULTS

LIXIL’s approach to calculating impact is grounded in our [June 2024 methodology](#), which incorporates: (1) actual volume sales and donations of relevant sanitation and hygiene products, (2) use-case specific multipliers to convert from volume to impact (reach) based on use case (e.g., household, school, refugee camp), (3) validated partner reporting where available, and (4) a 5% down-adjustment to the total impact to account for potential loss or breakage.

In FYE2026 Q1-Q3, the increase in our cumulative impact - prior to adjustment for loss - (D) of approximately 22.4 million people, is made by determining the adjusted volume (A), and by incorporating partner-reported adjustments on use cases (B). The adjusted volume (A) is the total volume of units shipped, minus any units that were shipped as part of a set (e.g., a SATO Pan and V-Trap) or accessories (e.g., adapters) that would not count towards impact. In FYE2026 Q1-Q3, 611,861 units were shipped and of these, 11,863 were sets or accessories, resulting in an adjusted volume of 599,998 units. In Column (B) in the table below, you can see that we learned from partners that, in FYE2026 Q1-Q3, 120,000 units previously classified as households were actually used in community/public settings, refugee camps, healthcare facilities, or schools. The resulting volume for impact (C) is then used to calculate the increase in cumulative impact to be reported (D) and adjusted for loss, in line with our methodology.

FYE2026 Q1-Q3 VOLUME ADJUSTMENTS AND IMPACT BY APPLICATION

Application	FYE2026 Q1-Q3 Sales Adjusted Volume (A)	Additional Impact Adjustments (B)	FYE2026 Q1-Q3 Volume for Impact (C)	FYE2026 Q1-Q3 Increase in Cumulative Impact To Be Reported (D)
Households (or Unknown)	479,997	-120,000	359,997	1,776,482
Community and/or Public	1,500	1,360	2,860	285,124
Time-Bound, High-Use Public Facilities	0	0	0	0
Refugee Camps	1,880	89,847	91,727	3,039,562
Healthcare Facilities	21,952	-517	21,435	5,356,481
Schools	94,518	29,052	123,570	11,909,098
Sample/Demo	51	-456	-405	0
Shared	100	714	814	16,280
Total	599,998	0	599,998	22,383,027
				5% Loss
				-1,119,151
Loss-adjusted Total Impact [people reached]				21,263,876

FYE2026 Q1-Q3 results include over 8.8 million people with improved sanitation, and 12.4 million people with improved hand hygiene. We report impact separately for hand hygiene and for sanitation, and with contribution of each use case to LIXIL’s overall reach. Hygiene denotes impact resulting from sales or donations of the SATO Tap handwashing station; the Sanitation category results from multiple SATO products such as the SATO Pan and Stool, as well as connection systems such as the I-Trap and V-Trap. Due to their unique nature, time-bound, high-use public facilities are further called out separately as a sub-category highlighted for the first time in our [FYE2025 reporting](#). There were no reported instances of these types of facilities in FYE2026 Q1-Q3.

The table below includes units shipped in FYE2026 Q1-Q3 as well as adjustments made based on partner reporting received within 30 days of the reporting timeframe. A negative impact (e.g., for Hygiene in Household settings) indicates there were adjustments that exceeded the impact generated from units shipped.³

FYE2026 Q1-Q3 IMPACT BY APPLICATION AND CATEGORY

Application	Hygiene	Sanitation	Total
Households	-9,084	1,785,567	1,776,482
Non-Households	13,052,027	7,554,518	20,606,545
Time-Bound, High-Use Public Facilities	0	0	0
Total	13,042,943	9,340,085	22,383,027
5% Loss	-652,147	-467,004	-1,119,151
Loss-adjusted Total Impact [people reached]	12,390,795	8,873,081	21,263,876

CREATING SUSTAINABLE MARKETS WITH HOUSEHOLDS AND INSTITUTIONS

LIXIL continues to prioritize scalable, market-based business models to address the global sanitation and hygiene challenge. This approach reflects our conviction that sustainable solutions must be built on commercial viability, not dependency on aid. When consumers choose to invest in sanitation and hygiene products themselves, they are far more likely to maintain and use them consistently—a critical factor in achieving lasting improvements in health and dignity. By developing and sustaining commercial markets for affordable, high-quality products tailored to the needs of low-income consumers, we create local jobs, foster entrepreneurship, and build distribution networks that can continue to serve communities long into the future.

Alongside continued growth in commercial sales, LIXIL leverages strategic donations to expand access in institutional settings such as schools and healthcare facilities where market dynamics differ. This balanced approach maximizes our impact by reaching large numbers of users over time while ensuring that donations complement—rather than compete with—local retail markets and the commercial demand that sustains them. In this way, every donation serves a dual purpose: providing immediate access to safe sanitation while also building awareness and demand that strengthens the broader market ecosystem. In the first three quarters of FYE2026:

- 533,866 of the total 611,861 SATO units shipped were commercially sold (87%) with the majority sold in markets where LIXIL has invested in local manufacturing and distribution partnerships (e.g., Kenya, Uganda, Tanzania, India, Bangladesh, among others.) LIXIL’s established SATO supply chains, supported by ongoing investments in retail activation, consumer marketing, and professional sales training aim to deepen market penetration, build lasting distribution networks, and ensure that safe sanitation and hygiene solutions are accessible, aspirational, and affordable for all.
- 77,995 SATO units were donated or seeded to partners, of which 44,168 units (57%) were directed to schools and 21,952 units (28%) to healthcare facilities, totaling 85% of donated units. For example:
 - In Rwanda, LIXIL supported its partner’s programs and local government sanitation objectives by seeding 15,000 SATO Pans and 15,000 SATO Taps in early childhood development schools

³ In FYE2026 Q1-Q3, partner reporting led to reclassifying 20,928 SATO Taps from household use to institutional settings (e.g., schools, healthcare facilities), reducing household impact by 139,455 and increasing non-household, institutional impact by 1,760,727. Over the same period, 22,527 SATO Taps were shipped to households, generating 130,371 in new household impact. After netting new impact (130,371) against adjustments (-139,455), household hygiene impact for FYE2026 Q1-Q3 shows a negative variance of 9,084.

across the country to accelerate school upgrades and stimulate local markets. In the Philippines, LIXIL's partner facilitated the distribution of 5,300 SATO Taps to local schools.

- In Angola, in close collaboration with UNICEF who in turn coordinated with local partners, LIXIL provided 11,500 SATO Taps for installation in healthcare facilities.

PARTNER-REPORTED IMPACT ADJUSTMENTS

A major improvement in our [Impact Methodology](#) (June 2024) is to incorporate partner-reported information to more accurately reflect the impact. Partner reporting and analysis is an ongoing, collaborative effort: As we approached our 100 million target, LIXIL worked closely with partners worldwide to validate and document impact through systematic data-sharing, deeper engagement with in-country sales teams, and thorough review of historical records. In the event partner reporting was missing, lacked detail, or LIXIL had other reason to believe some units remained undistributed, further analysis was conducted and documented to ensure impact adjustments were made to reflect the most reasonable, conservative impact based on the multipliers in the Impact Methodology or derived from the additional analysis. This collaborative verification process reflects our commitment to accuracy and our recognition that partners on the ground have the most reliable information about how our products are ultimately used.

In FYE2026 Q1-Q3, over 90 impact adjustments (affecting nearly 200,000 units) were made based primarily on partner reports received, significantly improving the accuracy of our cumulative impact totals. In addition, much of the impact adjustments reflected here in FYE2026 results from installations that had already occurred but were only recently verified, underscoring the importance of robust data systems and local collaboration in fully capturing our reach. Below is a sample (not comprehensive) of the impact adjustments in FYE2026 Q1-Q3:

- Our partner in Kenya reported in June that 2,000 units donated by LIXIL previously assessed as installed in households were ultimately installed at refugee camps in Dadaab and Kakuma, increasing our estimated impact by 289,340 people.
- In July, LIXIL reviewed new evidence indicating that nearly 75,000 SATO units previously assumed to be used in households were installed in refugee camps in Cox's Bazar, Bangladesh. This finding was based on sales data from local latrine businesses operating near the camps.
 - Applying our standard refugee camp multiplier of 150 people per unit would have been straightforward and resulted in significantly higher reported impact. However, we recognized this would overestimate reach relative to known population figures and sector data from the camps.
 - Through field visits by SATO staff, outreach to partners familiar with water, sanitation, and hygiene (WASH) operations in Cox's Bazar, and review of publicly available datasets, we revised our approach and selected a more conservative multiplier of 25 people per unit—prioritizing accuracy over inflated figures. After removing the previously counted household impact to avoid double-counting, this resulted in a net increase of 1,499,530 people.
- In Rwanda, we updated our records to reflect a LIXIL donation of 38 units via our School Toilet Enhancement Programme (STEP) i.e., the units were installed in schools reflecting 3,602 additional impact, as well as 94,516 additional people were impacted as a result of 997 units installed in schools, reported in May by our partner.
- In line with our goal to historically assess our impact, we made adjustments to our impact in India. LIXIL worked with over 20 local partners to donate more than 420,000 units from FYE2020 through FYE2024, primarily SATO Taps and SATO Pans with V-Traps. The bulk of these donations were made in response to

the COVID-19 pandemic, with additional distributions supporting ongoing resilience and recovery efforts.

- Due to the large-scale distribution and numerous partners involved, often in challenging circumstances, in FYE2026, we sought to further confirm the distribution of these donations through review of historical communications and new partner follow up.
- 303,580 of the units are confirmed by the partner to have reached at least a district level in distribution, and for 115,400 of the total 424,980 donated units, LIXIL has further specific partner-reported detail confirming final distribution to household and non-household settings.
- However, one partner reported that 6,000 of the units donated to them in FYE2024 have not yet been distributed due to programmatic challenges. These units have been removed from our impact calculation, resulting in a down adjustment of 34,740 impact (previously accounted for use in households).
- Also in India, in FYE2025 and FYE2026, LIXIL initiated a “buy back” scheme, working with local distributors and retailers, to collect unsold SATO stock prior to launching a new manufacturing partnership. As part of our retroactive review, we determined that 39,210 units were removed from circulation during this timeframe; we have accordingly reduced our impact estimate by 227,026 people, as these units would have been designated for use in household settings.

As part of LIXIL’s Impact Methodology and our commitment to transparency, we will complete verification of full FYE2026 results with partners and publish final, validated figures in our FYE2026 annual update, expected in June 2026. As a reminder, LIXIL’s Impact Methodology seeks to reflect the latest partner-reported data and additionally includes a 5% reduction in our overall impact to account for unknown distribution or other challenges at a global level.

EXPANDED GEOGRAPHIC REACH

In FYE2025, we reported SATO’s geographic reach to 46 countries and territories. In the first three quarters of FYE2026, working with partners, we expanded to seven new countries: Angola, Burundi, Jordan, Namibia, Poland, Solomon Islands, and South Sudan. In addition, we conducted a more comprehensive validation process—cross-referencing manufacturer reports, partner delivery data, and historical donation records—to ensure our country-level reporting accurately reflected all destinations where SATO products had been shipped for the purpose of delivering improved sanitation and hygiene.

Country or Territory Added in FYE2026 Q1-Q3	Volume Shipped	Year of First Known Shipment
Angola	11,500	FYE2026
Burundi	111	FYE2026
Congo	3,204	FYE2018
Gaza	19,650	FYE2025
Guatemala	1,600	FYE2024
Guinea	10,000	FYE2025
Jordan	1,500	FYE2026
Lesotho	18,400	FYE2025
Mongolia	51	FYE2024
Namibia	9,600	FYE2026
Poland	20	FYE2026
South Sudan	197	FYE2026
Solomon Islands	15,000	FYE2026
Sudan	3,150	FYE2018

This review reflects our ongoing commitment to data accuracy and transparent reporting. Through this review, we identified seven additional countries or territories that had previously received SATO products for use but had not been reflected in our impact updates. We also removed one country, Djibouti, from the list, as it was incorrectly named as the final destination for a shipment to Ethiopia. This resulted in a *net* increase of 13 to our geographic reach.

With these updates, and as of FYE2026 Q1-Q3, SATO products have now been shipped for use to a total of 59 countries and territories worldwide. The table above details the 14 new countries or territories identified to which SATO products have been shipped, with seven based on shipments in FYE2026 Q1-Q3 and seven from previous fiscal years. Further detail on our geographic reach is provided in Annex 2.

NOTE ON INDIRECT IMPACT AND OUR IMPACT FROM OUR UNICEF MaS! PARTNERSHIP

As shared in our [original methodology](#), LIXIL reports the direct and indirect impact from our Make a Splash! (MaS!) Partnership with UNICEF to provide additional insight into LIXIL's efforts to improve access to sanitation and hygiene globally. In the [MaS! Phase III Progress Report](#) (August 2025), we reported reaching an additional 3.5 million people (approximately 1.5 million in direct impact, and 2.0 million in indirect impact) in 2024, bringing our total impact in collaboration with UNICEF to 16.3 million.

MaS! Direct Impact is the result of direct sales of SATO products or other direct provision of toilets or handwashing solutions in the UNICEF-LIXIL Make a Splash! Partnership. Previously, we could not distinguish what proportion of the MaS! Direct Impact was a result of SATO sales (and therefore already included in our units shipped impact analysis, above) or the result of other, directly attributable impact from the MaS! Partnership investment. In the 2024 reported data, we estimate that 528,000 of the 1.5 million of direct impact was attributable to the installation of 88,000 SATO products and is likely already reflected in our analysis above. We estimate an additional 132,000⁴ impact was from 22,000 other product installations, and 840,000 from self-build or other solutions that may include SATO. These are considered additional direct impact from the MaS! partnership and are included in this report but are not counted toward LIXIL's 100 million impact target, consistent with our current Impact Methodology.

MaS! Indirect impact - the increase in the number of people with improved sanitation and hygiene as a result of systems-strengthening activities such as those taking place outside of MaS! implementation geographies - is determined by UNICEF using their methodology to ensure alignment with the UNICEF-estimated direct impact. An example of indirect impact is in Tanzania, where activities were implemented directly in two MaS! focus districts were later adopted by the national government elsewhere, contributing to indirect impact. In Nigeria, Toilet Business Owners supported in MaS! focus states expanded their businesses into new areas, shifting from direct to indirect impact. Total indirect impact is estimated as 6.2 million through 2024 from our collaboration with UNICEF in MaS!. Indirect impact from this partnership is also not included toward LIXIL's 100 million target.

⁴ Of the 110,000 sanitation and hygiene products installed through Phase III of MaS!, 88,000 were SATO products and the balance of 22,000 were non-SATO. Using the LIXIL Impact Methodology we have assumed these 22,000 units were household-level installations and applied our standard multiplier of six. This provides the most conservative estimate of MaS! direct impact. This impact is not counted towards our cumulative target of 100 Million.

ANNEX 1: DETAILED VOLUME & IMPACT ADJUSTMENTS AS OF FYE2026 Q1-Q3

	FYE2020	FYE2021	FYE2022	FYE2023	FYE2024	FYE2025	FYE2026 (Q1-Q3)
Total Shipped Volume	1,167,583	1,253,025	1,374,839	1,014,973	1,122,571	834,271	611,861
Cumulative Volume	3,845,405	5,098,430	6,473,269	7,488,242	8,610,813	9,445,084	10,056,945
Cumulative Reported Impact	31,494,196	41,438,317	55,746,457	60,417,740	67,926,496	81,923,916	103,187,792
Adjusted Volume: Removing double counting and accessories [units]							
Double-counting of I-Traps and V-Traps <i>(Remove where sold with a SATO Pan or Stool)</i>	-51,024	-28,132	0	-33,985	-31,816	-8,037	-5,899
Remaining Accessories (foot rests, adapters, collection boxes)	-138,725	-109,723	-45,313	-72,782	-36,187	-9,942	-5,964
Adjusted Volume	977,834	1,115,170	1,329,526	908,206	1,054,568	816,292	599,998
Adjusted Volume: known use cases [units]							
Households (or Unknown)	861,374	1,268,310	1,037,678	904,942	1,031,658	787,410	359,997
Community and/or Public	0	0	0	0	0	517	2,860
Time-Bound, High-Use Public Facilities	0	0	0	0	0	8,114	0
Refugee Camps	0	2,421	2,300	0	0	8,000	91,727
Healthcare Facilities	0	522	0	0	0	44	21,435
Schools	64,000	5,772	90,000	0	22,260	11,692	123,570
Shared							814
Sample/Demo	0	0	0	0	0	515	-405
Adjusted Impact: [people reached]							
Households (or Unknown)	4,690,912	8,486,796	5,716,200	4,917,140	5,677,953	4,299,761	1,776,482
Community and/or Public	0	0	0	0	0	51,815	285,124
Time-Bound, High-Use Public Facilities	0	0	0	0	0	8,114,000	0
Refugee Camps	0	121,050	345,000	0	2,226,000	1,200,000	3,039,562
Healthcare Facilities	0	1,305,000	0	0	0	11,000	5,356,481
Schools	6,400,000	554,650	9,000,000	0	0	1,057,550	11,909,098
Shared	0	0	0	0	0	0	16,280
Sample/Demo	0	0	0	0	0	0	0
Adjusted Total Impact	11,090,912	10,467,496	15,061,200	4,917,140	7,903,953	14,734,127	22,383,027
Cumulative Adjusted Impact	33,151,785	43,619,281	58,680,481	63,597,621	71,501,574	86,235,701	108,618,728
5% loss	-554,546	-523,375	-753,060	-245,857	-395,198	-736,706	-1,119,151
Loss-adjusted Total Impact	10,536,366	9,944,121	14,308,140	4,671,283	7,508,755	13,997,420	21,263,876
Cumulative Loss-adjusted Impact [people reached]	31,494,196	41,438,317	55,746,457	60,417,740	67,926,496	81,923,916	103,187,792

ANNEX 2: SATO GEOGRAPHIC REACH AS OF FYE2026 Q1-Q3

Africa (35 Countries or Territories)
Angola*, Benin, Burkina Faso, Burundi*, Cameroon, Comoros, Congo*, Cote D'Ivoire, DRC, Ethiopia, Ghana, Guinea*, Guinea-Bissau, Kenya, Lesotho*, Liberia, Madagascar, Malawi, Mali, Mauritania, Mozambique, Namibia*, Niger, Nigeria, Rwanda, Senegal, Sierra Leone, Somalia, South Africa, South Sudan*, Sudan*, Tanzania, Togo, Uganda, Zambia
Americas (7 Countries or Territories)
Belize, Bolivia, Brazil, Guatemala*, Haiti, Peru, United States
Asia (15 Countries or Territories)
Bangladesh, Bhutan, Cambodia, Fiji, India, Indonesia, Jordan*, Mongolia*, Myanmar, Nepal, Gaza*, Papua New Guinea, Philippines, Solomon Islands*, Tajikistan, Vietnam
Europe (1 Country or Territory)
Poland*
Total: 59 Countries and Territories *Newly Reported in FYE2026 Q1-Q3 (14)

Note: Countries to which SATO products have been shipped for the purpose of display or research, i.e., not for use and therefore not counted towards our impact, include: Japan, Netherlands, Sweden, Switzerland, Ukraine, United Kingdom, Uzbekistan (7 countries) In FYE2026, Djibouti was removed from our list, following a review of our shipping records and having determined that the final destination for the products was in fact Ethiopia.

ACHIEVING GEOGRAPHIC REACH IN PARTNERSHIP WITH PUBLIC PARTNERS

We are deeply grateful to government partners from the following countries who have meaningfully collaborated with LIXIL to expand access to safe sanitation and hygiene across Africa and Asia. These partnerships span all levels of government—from national ministries of health, water, and education to regional authorities, district councils, and community leaders—and have played a vital role towards surpassing our 100 Million target: **Bangladesh, Bhutan, Ethiopia, India, Indonesia, Japan, Kenya, Madagascar, Nigeria, Philippines, Republic of Guinea, Rwanda, Senegal, Tanzania, and Uganda** among more.

ANNEX 3: THANK YOU TO OUR PARTNERS

LIXIL's achievement of reaching more than 100 million people reflects the dedication and collaboration of partners worldwide who share our commitment to safe sanitation and hygiene for all. We are deeply grateful to each organization listed below, and the many others not listed, for their contributions to this milestone.

Action Against Hunger	Handy Techno	RTI International
Africa Christian Health Associations Platform (ACHAP)	Helvetas	Samake Industrie Générale Côte d'Ivoire
African Evangelistic Enterprise	Hope International	Save the Children
Ahon Sa Hirap, Inc. (ASHI)	iDE	SCOPE
Alternativ Senegal	IGA Ethiopia	SIL Africa Ltd. Kenya
Amaki-Rural Urban Ltd.	IKA Plus Benin	SIL Africa Ltd. Tanzania
Bhutan Toilet Organization	Indorama	Sonhart Investments Ltd. Nigeria
Bill & Melinda Gates Foundation	Integrated Rural Development Organization (IRDO)	Sulabh International
BRAC	International Association of Plumbing and Mechanical Officials (IAPMO)	Supreme Industries Ltd. India
Caritas	INVISO Group Madagascar	Tanzania Communication and Development Centre (TCDC)
Community Emergency Response Initiative (CERI)	IsraAID	TATA Trusts
Confederation of Indian Industry - Young Indians	Japan International Cooperation Agency (JICA)	Tearfund
CORE India	Khadar Holding Group	Tesari Foundation
DAI	Luuka Plastics Uganda	Tetra Tech
ECOMEM Rwanda	Manly Plastics Inc. Philippines	Tiyende Sanicon Ltd.
Ecosense Guinée	Medecins sans Frontieres (MSF)	Toilet Board Coalition and member organizations
Elbaks Bawa Nigeria	Nest Traders & Suppliers Pvt Ltd Nepal	Toilet Pride Nigeria
Environmental Engineering and Pollution Control (EEPCO)	Nirgandh	Total Family Health Organization (TFHO) Ghana
Equinoxe Prestations Côte d'Ivoire	Norwegian Church Aid Ethiopia	Twinings
FINISH Mondial Foundation	OXFAM	United Nations Children's Fund (UNICEF)
GIZ	Peace Winds Japan	United Nations High Commissioner for Refugees (UNHCR)
Global Communities	Phalombe Hardware Ltd. Zambia	The former United States Agency for International Development (USAID)
GOAL Sierra Leone	Plumbers without Borders	Water and Sanitation for Urban Populations (WSUP)
GoodWASH Nigeria	Population Services International (PSI)	Water For People
Grand Challenges Canada (GCC)	Pratham International	WaterAid
Grasim India	PT Cipta Aneka Agung (Aqualon) Indonesia	Welthungerhilfe (WHH)
Guinéenne de Toilette GN	RFL Group Bangladesh	Whitten & Roy Partnership (WRP)
Habitat for Humanity	Rotary International	World Vision